



Tangerang Selatan, 20 September 2016  
No.: 062/DIR/IX/2016

Kepada Yth.

**PT Bursa Efek Indonesia**

Gedung Bursa Efek Jakarta  
Jl. Jend. Sudirman Kav. 52-53  
Jakarta Selatan

Up. : **Direktur Penilaian Perusahaan Non Group**  
Perihal : **Penyampaian Hasil Public Expose Tahunan 2016**

Dengan hormat,

Menunjuk surat kami sebelumnya kepada PT Bursa Efek Indonesia, No. 059/DIR/VIII/2016 tertanggal 31 Agustus 2016, perihal Pemberitahuan Rencana Penyelenggaraan Paparan Publik ("Public Expose") Tahunan, dengan ini kami menyampaikan hasil pelaksanaan Public Expose yang telah diselenggarakan pada hari Kamis, tanggal 15 September 2016 di Hotel Mulia, Jakarta pada pukul 14:00 – 16:00 WIB.

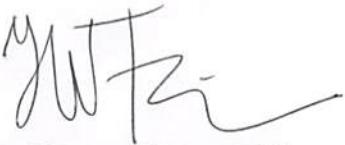
Peserta yang hadir dalam acara Public Expose tersebut (tidak termasuk jajaran manajemen dan karyawan Perseroan) adalah sebanyak 133 (seratus tiga puluh tiga) orang.

Terlampir kami sampaikan dokumen hasil Public Expose Tahunan Perseroan, sebagai berikut:

1. Resume Public Expose (Lampiran I);
2. Salinan daftar hadir (Lampiran II); dan
3. Materi Public Expose (Lampiran III).

Demikian disampaikan untuk diketahui. Terima kasih atas perhatian dan kerjasamanya.

Hormat kami,

  
**PT Hero Supermarket Tbk**

**Hadrianus Wahyu Trikusumo**  
Direktur

Tembusan Yth:

1. Kepala Eksekutif Pengawas Pasar Modal - Otoritas Jasa Keuangan
2. Kepala Divisi Penilaian Perusahaan Sektor Jasa - Otoritas Jasa Keuangan
3. Kepala Divisi Penilaian Perusahaan Non Group - PT Bursa Efek Indonesia

**PT Hero Supermarket Tbk**

Graha Hero | CBD Bintaro Jaya Sektor 7 Blok B7/A7 | Pondok Jaya, Pondok Aren | Tangerang Selatan 15224 - Indonesia  
Phone: +6221 8378 8388 | [www.hero.co.id](http://www.hero.co.id) | Call Centre 0-800-1-998877

**RESUME PAPARAN PUBLIK ("PUBLIC EXPOSE") TAHUNAN  
PT HERO SUPERMARKET Tbk  
("Perseroan")**

**Waktu dan Tempat:**

Hari & Tanggal : Kamis, 15 September 2016  
Waktu : 14:00 – 16:00  
Tempat : Narcissus Room, Mezzanine Floor, Hotel Mulia, Jl. Asia Afrika, Senayan, Jakarta 10270, Indonesia

**Peserta:**

A. Direktur Perseroan:

Stephane Deutsch : Presiden Direktur  
Arief Istanto : Direktur Independen  
Xavier Thiry : Direktur  
Heru Pribadi : Direktur  
Hadrianus Wahyu : Direktur  
Trikusumo

B. Pemegang saham, masyarakat, analis, investor, dan jurnalis berjumlah 133 (seratus tiga puluh tiga) orang.

**Susunan Acara:**

1. Pembukaan dan Paparan mengenai Profil Perseroan, Hero Supermarket dan Giant oleh Presiden Direktur – Bapak Stephane Deutsch;
2. Paparan mengenai Guardian oleh Bapak Colin Harvey;
3. Paparan mengenai IKEA oleh Bapak Tony Mampuk;
4. Paparan mengenai Sumber Daya Manusia oleh Ibu Hilda Wibowo;
5. Paparan mengenai CSR HERO Group oleh Ibu Natalia Lusnita;
6. Paparan mengenai Kinerja Keuangan Perseroan oleh Bapak Xavier Thiry; dan terakhir adalah
7. Sesi tanya jawab dengan moderator Bapak Arief Istanto

**Sesi Tanya Jawab:**

Sesi tanya jawab berlangsung selama kurang lebih 35 menit. Sebelum mengajukan pertanyaan, peserta yang mengajukan pertanyaan diharapkan untuk mengangkat tangan, menyebutkan nama dan perusahaan.

1. Nama & Perusahaan Pertanyaan : Indro Lukito  
Jawaban : Bagaimana komposisi pendapatan dari berbagai sektor bisnis HERO Group (IKEA, Guardian, Hero Supermarket, Giant) dan bagaimana pertumbuhan penjualan IKEA setelah bergabung dengan HERO Group?  
: Kami tidak membagi keuntungan berdasarkan unit bisnis, namun kami membaginya menjadi dua, yaitu sektor Food dan Non-Food, mengenai detail dapat dilihat di Annual Report kami.
2. Nama & Perusahaan Pertanyaan : Novi, Harian Bisnis Indonesia  
Jawaban : 1. Berapakah keuntungan yang diharapkan di semester kedua dan untuk ekspansi akan dilakukan di kota mana saja?  
2. Bagaimana strategi dalam menghadapi persaingan agar terus mendapatkan keuntungan dan menghindari kerugian?  
: 1. Perluasan akan dilakukan ke arah Sumatera dan Sulawesi untuk Giant dan Hero Supermarket, khususnya di kota Manado akan dibuka toko baru tahun depan dan Hero Supermarket akan dikembangkan kembali setelah 4 tahun tidak melakukan ekspansi bisnis.  
2. Strategi kami saat ini adalah tetap menghasilkan keuntungan, yakni fokus mengembangkan Hero Supermarket dan menjadikan Giant agar tetap menjadi retail termurah dan tetap dicari oleh masyarakat.
3. Nama & Perusahaan Pertanyaan : Kang Hyunsu, Research Analyst, Chung-Ang University  
Jawaban : Kami mengalami kesulitan untuk berinvestasi pada saham Hero karena harganya sangat rendah, apakah kalian punya strategi khusus untuk mengatasi hal tersebut? Apakah terdapat rencana untuk melakukan stock split?  
: Kami mohon maaf karena Perseroan tidak dapat mencampuri mekanisme perdagangan saham di pasar saham, dan saat ini Perseroan belum memiliki rencana untuk melakukan aksi korporasi, seperti misalnya melakukan stock split.



4. Nama & Perusahaan Pertanyaan : Lisa, IDN Financials
- Jawaban :  
1. Dalam laporan keuangan terdapat fasilitas keuangan yang belum digunakan, akan digunakan untuk apa dan kenapa belum digunakan, dan berapa target penjualan tahun ini, apakah mendekati keuntungan tahun lalu?  
2. Kenapa pendapatan Perseroan menurun, apakah karena perkembangan minimarket yang marak?
1. Untuk saat ini kami tidak merasa perlu untuk fasilitas pinjaman tersebut. Dalam waktu dekat juga tidak ada rencana untuk melakukan *Rights Issue*. Rencana ekspansi kami juga masih akan tetap dan sanggup dibiayai dari kas kami yang tersedia. Untuk target penjualan, dengan sejumlah pertimbangan tersendiri terkait dengan dinamika persaingan pada segmen pasarnya, PT Hero memiliki kebijakan untuk tidak mempublikasikan proyeksi atau target keuangan, termasuk perbandingan antara pencapaian terhadap target yang ditetapkan untuk tahun yang dilaporkan.  
2. Ya, penurunan pendapatan dipengaruhi oleh meningkatnya pangsa pasar minimarket di tahun 2016 dan menyebabkan penurunan pangsa pasar supermarket dan hypermarket. Hal ini juga dialami oleh seluruh kompetitor kami.
5. Nama & Perusahaan Pertanyaan : Luther, IDN Financials
- Jawaban : Bagaimana langkah yang dilakukan Perseroan terkait dengan maraknya perkembangan minimarket, apakah ada rencana untuk membuka format minimarket?
1. Kami tidak berhadapan (bersaing) dengan minimarket, fokus kami adalah lebih mengeksplor tempat (lokasi) dimana format toko kami dibutuhkan oleh masyarakat sekitar.
6. Nama & Perusahaan Pertanyaan : Fathyah, Bloomberg
- :  
1. Bagaimana strategi masa depan untuk mendapat keuntungan dan bagaimana hasil dari penjualan Starmart?



- Jawaban :
2. Apakah ada kemungkinan untuk mengeoperasikan bisnis selain IKEA secara online?  
  
1. Starmart diciptakan bukan untuk format minimarket melainkan sebagai convenience store, dan kami berpendapat bahwa format tersebut sudah tidak tepat lagi untuk dijalankan maka kami putuskan untuk dijual kepada Family Mart. Karyawan dari Starmart akan dipindahkan ke format toko kami yang untuk lebih memperkuat format kami yang lain tersebut.
  2. Kami sedang melakukan analisis dan mempertimbangkan untuk masuk kedalam bisnis online, untuk sekarang ini kami tidak bisa menjawab detail mengenai rencana rencana kami karena masih dalam tahap analisa.





## DAFTAR HADIR MANAGEMENT MANAGEMENT ATTENDANCE LIST

PAPARAN PUBLIK TAHUNAN / ANNUAL PUBLIC EXPOSE

PT HERO SUPERMARKET Tbk

Narcissus Room, Mezzanine Floor, Hotel Mulia

Jakarta, 15 September 2016

14:00 – 16:00 WIB

NO	NAME	TITLE	SIGNATURE
1	STEPHANE DEUTSCH	President Director	
2	XAVIER THIRY	Director	
3	ARIEF ISTANTO	Independent Director	
4	HERU PRIBADI	Director	
5	H. WAHYU TRIKUSUMO	Director	
6	HILDA WIBOWO	Human Resources	
7	COLIN HARVEY	Guardian	
8	STEFANUS MULIANTO	Operational	
9	MIRTHA	Group Financial Controller	
10	PAULUS RAHARJA	Group Treasury & Corporate Finance	
11	NATALIA LUSNITA	CSR & Corporate Communication	



**DAFTAR HADIR MANAGEMENT  
MANAGEMENT ATTENDANCE LIST**

**PAPARAN PUBLIK TAHUNAN / ANNUAL PUBLIC EXPOSE**

**PT HERO SUPERMARKET Tbk**

**Narcissus Room, Mezzanine Floor, Hotel Mulia**

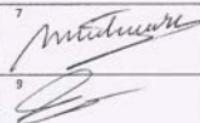
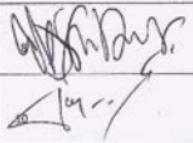
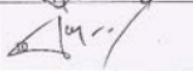
**Jakarta, 15 September 2016**

**14:00 – 16:00 WIB**

12	TONY MAMPUK	Government Relation - IKEA	
13	IWAN NURDIANSYAH	Corporate Secretary	
14			
15			
16			

**DAFTAR HADIR**  
**ATTENDANCE LIST**

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 PT HERO SUPERMARKET Tbk  
 Nardissus Room, Mezzanine Floor, Hotel Mulia  
 Jakarta, 15 September 2016  
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No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature	
1	Aberdeen Asset Management, PT	Bharat Joshi	Head of Investment	1	
2	Acorn Capital Limited				2
3	Albizia Capital Pte. Ltd.	Dawn Koh	Investment Analyst	3	
4	APG Asset Management				4
5	Ashmore Indonesia Investment Manajemen, PT	Handi Huta Jaya		5	
6	Bahana Securities, PT	Novianti Permata Sari			6
7	Bahana Securities, PT	Zefanya Argeline Halim Michael W Setiadi		7	
8	Bahana Securities, PT	Wendy Chandra Audrey Gacanta			
9	Bank Central Asia Tbk, PT	Edwin Tandilawan	Relationship Manager	9	
10	Bank Central Asia Tbk, PT	Shendy Kurniawan Ananta P. Nugroho	Relationship Manager Credit Adviser -		
11	Bank Mandiri (Persero) Tbk, PT			11	
12	Bank Permata Tbk, PT				12
13	Bank Permata Tbk, PT			13	
14	Bank Permata Tbk, PT				14
15	Batavia Prosperindo Aset Manajemen, PT			15	
16	Blackrock Investment Institute				16
17	Bloomberg LP, PT			17	
18	BNP Paribas, PT	Abhijit Raha	Chief Executive Officer		18

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19	CIMB Securities Indonesia, PT	Zhi bin Yeo	Equity Analyst	19
20	Ciptadana Securities, PT	Azan Izhar	Sales	20
21	Citibank N.A.			21
22	Citibank N.A.			22
23	CLSA Indonesia, PT	Robert Pranata		23
24	Cooper Investors			24
25	Coupland Cardiff Asset Management			25
26	Credit Suisse Securities Indonesia, PT	Christy Halim	Equity Analyst	26
27	Chung-Ang University	Kang Hyunsu	Head of Research	27
28	Chung-Ang University	Kim Jong Hwan	Research Analyst	28
29	Chung-Ang University	Jaeuk Kim	Research Analyst	29
30	Dark Horse Capital			30
31	DBS Vickers Securities Indonesia, PT	Dhea Fitrinanda Sari	Equity Analyst	31
32	Deutsche Verdana Indonesia, PT	Lika Rezhiya		32
33	Doric Capital Management			33
34	Eastspring Investment Indonesia, PT			34
35	First State Investments	Andrew McKee		35
36	First State Investments Indonesia, PT			36

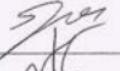
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No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature
37	HSBC	Idhan Harahap	Head of Large Local Corporate Banking	37  38 
38	HSBC	Mark Hajadi	Associate of Legal Local Corp.	
39	Indo Premier Securities, PT	Dian Cahyadi	Analyst	39
40	Invesco Asset Management, Singapore	Gary Ng	Investment Analyst	40
41	Invesco Asset Management, Singapore	Jalil Rasheed	Investment Director	41
42	J.P. Morgan Asset Management			42
43	Lautandhana Investment Management, PT			43
44	Lautandhana Securindo, PT			44
45	Lautandhana Securindo, PT			45
46	Mandiri Sekuritas, PT	Laura Taslim		46 
47	Manulife Asset Management Indonesia, PT	Jessica Irene	Equity Analyst	47 
48	Maybank Kim Eng Securities, PT	Anthony Lukmawijaya	Equity Analyst	48 
49	Moore Capital			49
50	Morgan Stanley Asia Indonesia, PT	Divya Kothiyal	Equity Analyst	50
51	Morgan Stanley Asia Indonesia, PT	Yuen Jakson	Corporate Access	51
52	Nomura Indonesia, PT	Lina Herawaty		52
53	Panin Sekuritas, PT	Willy Gouw	Sales	53
54	Petercam S.A. Belgium			54

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 Jakarta, 15 September 2016  
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No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature	
55	PwC			55	
56	Samuel Asset Management	Dilmas Noverio	Equity Analyst	56	
57	Schroder Investment Management Indonesia, PT	Irene Liando		57	
58	Schroder Investment Management Indonesia, PT	Octavianus Oky Prakasa	Equity Analyst	58	
59	Standard Chartered Bank	Alvin Witirto	Research Associate	59	
60	The Bank of Tokyo-Mitsubishi UFJ, Ltd.	Bryant Yudistira	Sr. Relationship Manager	60	
61	The Bank of Tokyo-Mitsubishi UFJ, Ltd.	Herlina Noor Khalida	Sr. Credit Analyst	61	
62	The Bank Sumitomo Mitsui Indonesia			62	
63	Tree Line Advisors (Hong Kong) Limited			63	
64	Trimegah Asset Management, PT			64	
65	UBS Securities Indonesia, PT	Adrian Joezer	Equity Analyst	65	
66	Ward Ferry Management Limited			66	
67	PIER			67	
68	PROXIS P			68	
69	Nurul Hafizah			69	
70	Titi			70	
71	Michael			71	
72	Tina			72	
	TIKA				

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No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature
73	Sutrisnayati	SUTRISNAYATI		73
74	Vitritis P	Kharisna		74
75	Zinna			75
76	Dwi Setiawan			76
77	Indra S			77
78	Dewi			78
79	Hidayawati			79
80	Jenny	BNI		80
81	Meli	Meli		81
82	Iyassi	BNI		82
83	Lily			83
84	Meiheren			84
85	Kusuma			85
86	Ester Elvira	BRI		86
87	Amymay Fe			87
88	Indra Lintyo	Indra Lintyo		88
89	Yonita			89
90	Nina Hidayah	Ni. verdaya		90

DAFTAR HADIR  
 ATTENDANCE LIST

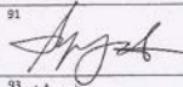
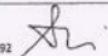
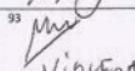
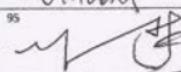
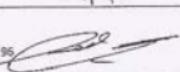
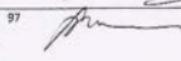
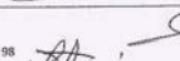
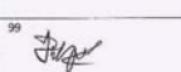
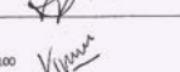
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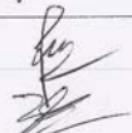
PT HERO SUPERMARKET Tbk

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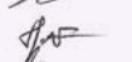
Jakarta, 15 September 2016

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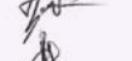
No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature
91	Andy chandra.			91 
92	Suryiyanto			92 
93	vincent b			93 
94	Indah m			94 
95	THANG KUANG JONG			95 
96	Emmanuel			96 
97	Aji Piu			97 
98	hati ringue			98 
99	Fanuruk jiwom			99 
100	Djoni			100 



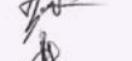

 Heribor  
 Emil



Novio



Moni



Ade



Wahyu



Sajid

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PAPARAN PUBLIK TAHUNAN / ANNUAL PUBLIC EXPOSE  
 PT HERO SUPERMARKET Tbk  
 Narcissus Room, Mezzanine Floor, Hotel Mulia  
 Jakarta, 15 September 2016  
 14:00 – 16:00 WIB

No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature
73	3. n 9		*	73
74	Manggala -			74 13.11.04
75	18 juz N -			75
76	-			76
77	Mainan			77
78	EDI			78 EDI
79	Fajar			79
80	JONTO			80 EGI
81	Eben			81 Eben
82	Dewi			82 Dewi
83	Lia			83 Lia
84	Linba -			84 Linba
85	Alberto			85 Alberto
86	Ken Edendra			86 Ken Edendra
87	Ami			87 Ami
88	Suwatra			88 Suwatra
89	Lili Iky Lely			89 Lili Iky Lely
90				90 M. Suryadi

**DAFTAR HADIR  
ATTENDANCE LIST**
**PAPARAN PUBLIK TAHUNAN / ANNUAL PUBLIC EXPOSE**
**PT HERO SUPERMARKET Tbk**
**Narcissus Room, Mezzanine Floor, Hotel Mulia**
**Jakarta, 15 September 2016**
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55	PwC			55
56	Samuel Asset Management	Dimas Noverio	Equity Analyst	56
57	Schroder Investment Management Indonesia, PT	Irene Llando		57
58	Schroder Investment Management Indonesia, PT	Octavianus Oky Prakasa	Equity Analyst	58
59	Standard Chartered Bank	Alvin Witirto	Research Associate	59
60	The Bank of Tokyo-Mitsubishi UFJ, Ltd.	Bryant Yudistira	Sr. Relationship Manager	60
61	The Bank of Tokyo-Mitsubishi UFJ, Ltd.	Herlina Noor Khalida	Sr. Credit Analyst	61
62	The Bank Sumitomo Mitsui Indonesia			62
63	Tree Line Advisors (Hong Kong) Limited			63
64	Trimegah Asset Management, PT			64
65	UBS Securities Indonesia, PT	Adrian Joezer	Equity Analyst	65
66	Ward Ferry Management Limited			66
67	Rika			67
68	Stefanie			68
69				69
70				70
71				71
72				72

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No	Perusahaan / Company	Nama / Name	Jabatan / Title	Tanda Tangan / Signature
91	Julians W			91
92	Cym			92
93	I Andreh			93
94	Tian Melimawaty			94
95	Sander			95
96	YEGIARDO			96
97	IBster Dr			97
98	TDN L			98
99	FARUQ. S			99
100	Kristian			100

Andy Tjha

Substanto

Arief Budianto

 STEVEN SUKAIMAN FIRST ASIA CAPITA Business Dev Mgr  
 Samut

A. NURUDIN

Agus JUNONO

JACOB ponleay

B. TUNGAM

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MEDIA ATTENDANCE  
PUBLIC EXPOSE HERO GROUP  
NARCISSUS MEETING ROOM - HOTEL MULIA SENAYAN, 15 SEPTEMBER 2016

NO	NAME	MEDIA	EMAIL	CONTACT	SIGN
1	AUDRY	CNN INDONESIA	dinda.audriene@cnnidonesia.com	081287339207	Amry
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3	Ivan	Jambi	ivanindra23@gmail.com	085227075411	I.
4	Tata Wirana.	PAS FM. RADIO	tataterrana@pm.gmail.com	087889910029	S.
5	Dedi G	Bisnis Indonesia	dedigcik@gmail.com	08129143522	G
6	fathiya	Bloomberg	fdahrul@bloomberg.net	081399253304	F.
7	Rozl	Koran Sindo	rozi.fitrianita22@gmail.com	0856113892	Rozl
8	Dede.	Harian Kontan.	habibi.ds@gmail.com	085727135921	Dede
9	Novi	BOMS INDONESIA	novitasari.simeamor@gmail.com	085296542737	N.
10	Yenny PAHLAM	The Jakarta Post	yenny@thejakartapost.com	081311111115	Yenny
11	Grace	the Jakarta Post	grace.amianti@thejakartapost.com	085717523757	Grace
12	Xeni	Pewarta Indonesia	relaksi@pewarta-indonesia.com	087788634476	Xeni
13	Anton	Sketsa Nusantara	a-sipahutar@hotmail.com	081253984899	Anton
14	EVA	SWA	evanpartha.rhonya@yahoo.com	08161865649	Eva
15	Adi	IPN Financial	ashy.suciwulan@gmail.com	081392941553	Adi

MEDIA ATTENDANCE  
 PUBLIC EXPOSE HERO GROUP  
 NARCISSUS MEETING ROOM - HOTEL MULIA SENAYAN, 15 SEPTEMBER 2016

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19	Lisa Monica	IDN Financilas	lisaomonicagmail.com		08976728245
20	Dairz Laode	e-BURSA.COM	dairzlaode06@gmail.com		081212717769
21					
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**HERO**  
Group

**Public Expose**  
**15 September 2016**  
**Mulia Hotel, Jakarta**

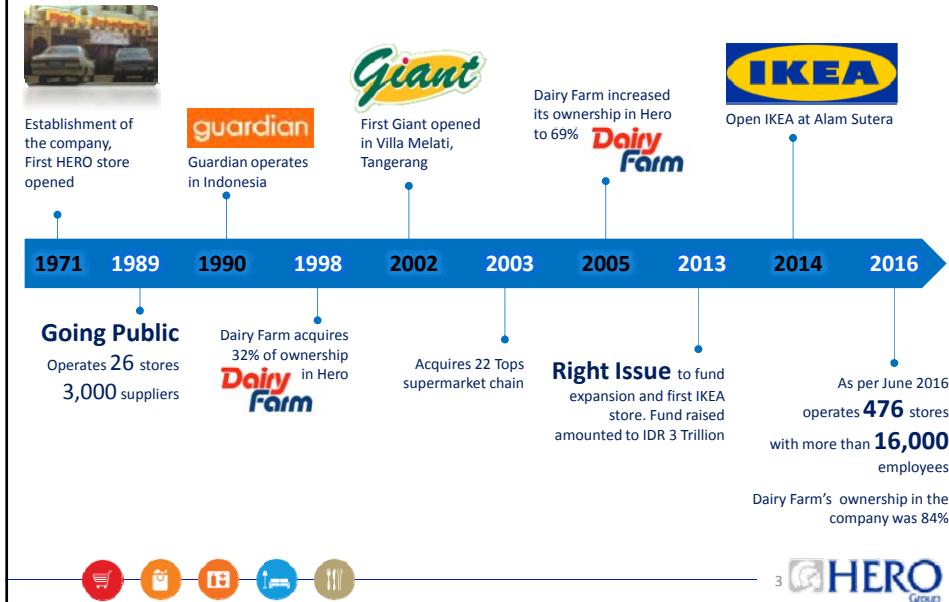


**Company Profile**

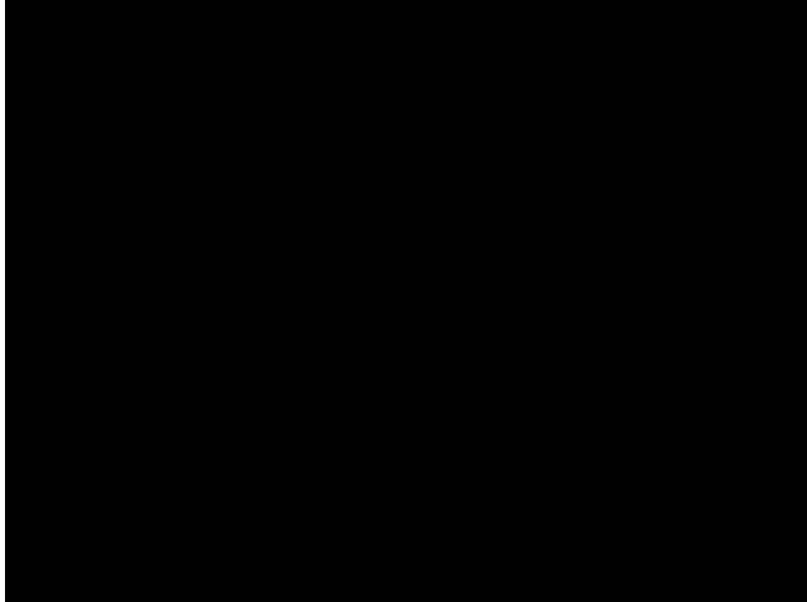
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## Milestone



## 45 Years HERO Group



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## Vision and Mission



### Mission

Bringing to Indonesia Consumers  
The Benefits of Modern Retail



5  HERO Group

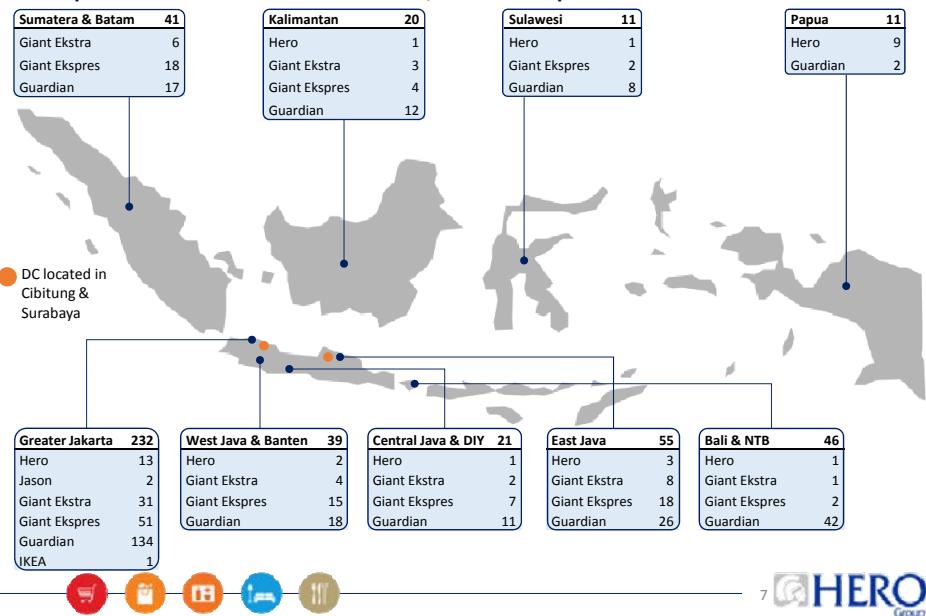
## Store Formats



6  HERO Group

## Countrywide Stores

A footprint of 476 stores across Indonesia, nationwide presence with convenient locations



## Important Milestones in 1H16

Returned into  
**Profitable**  
position

Increased  
**Fresh**  
penetration

**7% Gross Profit**  
growth despite  
the weaker sales

**Growing** profit  
contribution from  
**IKEA**

Grand opening of  
**Guardian Pacific**  
Place

Positive impact from  
**Store**  
**Rationalization**  
Program

## Our Brands



### The Mass Retail Brand in Indonesia

Repositioning Giant

*Hypermarket as a price leader  
with superior customer shopping experience*

*Supermarket as a price leader  
to be the preferred neighbourhood retailer*



Number of Stores : 55  
Average store size: 6,300 Sqm



Number of Stores : 117  
Average store size: 1,900 Sqm



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## Our Brands



### The Original HERO

Repositioning Hero as a Leader in Upscale Market

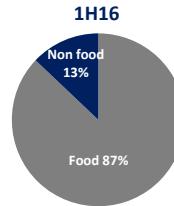
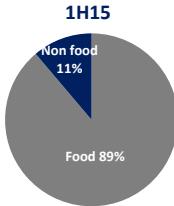
Number of Stores: 33  
Average Stores Size: 1,300 Sqm



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## Sales and Suppliers

Sales by Segment



Top Supplier



11 HERO Group

## Our Corporate Brands



- ✓ Corporate brands in three banners: Hero, Giant and Guardian
- ✓ Price leaders in their categories
- ✓ Support local SME: Fresh product and Groceries
- ✓ Continuous quality assurance program to ensure food safety
- ✓ Supplier selection and management to maintain food safety compliance
- ✓ Scheduled laboratory test for private label conducted by third party



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## Our Brands



### Health and Beauty

Number of Stores: 270  
Average Store Size: 100 Sqm

- ✓ Emphasis on Pharmacy, Health, Beauty, and Personal Care
- ✓ Passionate people to provide superior customer experience
- ✓ Strong corporate brand program
- ✓ Community based CSR pharmacy in community
- ✓ Focused on sustainable expansion



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## Our Brands

Focus on Profitable Expansion



PACIFIC PLACE MALL



Before - 95 sqm



SUN PLAZA MEDAN  
After 128 sqm



BASSURA CITY

YTD Aug 2016  
Opened 5 stores



Before - 52 sqm



TRANS STUDIO MAKASAR  
After 105 sqm



YTD Aug 2016  
Closed 52 stores  
(below model)

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## Our Brands



### Home Furnishing

- Opened in October 15<sup>th</sup> 2014, IKEA Alam Sutera is IKEA's 364<sup>th</sup> store
- IKEA Alam Sutera is a two levels free standing store, totaling 35,000 sqm including a 700 seats restaurant and over 1,000 parking spaces
- IKEA Indonesia has launched its online sales functionality in July 2016 covering Jadetabek area
- To date
  - ✓ 4.8 million visitors
  - ✓ 1.4 million customers
  - ✓ 14.7 million articles sold
  - ✓ 361 direct employees
  - ✓ 500+ indirect employees



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## Human Resource



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## Human Resource

- ✓ Employee engagement survey was done in 2014 for all employees.  
Action points were delivered and communicated, new survey will be done this year
- ✓ Hero Learning Centre continues to improve competencies of employees by delivering trainings for frontlines and managers
- ✓ Pioneer Values are presented to employees and put into daily activities
- ✓ Internal recruitments are encouraged by new job portal
- ✓ Cross banners talent review ensures talent rotation opportunities
- ✓ LKS Bipartite meetings are held regularly between Company and Union



PIONEERS

C  
REATIONC  
ROSSC  
ULTUREC  
EAMING

17

 **HERO**  
Group



## Corporate Social Responsibility



 **HERO**  
Group

**CSR INITIATIVE 2016**

**EDUCATION**

**HERO BOOKS OF HAPPINESS**  
In collaboration with Donasi Buku community, 4089 books are contributed to East Nusa Tenggara area as a result from HERO BOOKS of HAPPINESS program that involving not only HERO employees, but also students and customers around the stores.

**HERO TEACHING**  
Commemorating National Education Day, more than 1000 students from 51 school learn about modern retail in a fun way, guided by the employees in both stores and classrooms.

**RAMADHAN CERIA 1427H**  
2016 Young Dai Competition that held on 8 stores in Jabodetabek. We also give donation for orphans and distribute 1000 iftar food for surroundings.

**ONE STORE ONE SCHOOL**  
Up to July 2016, through 172 Giant stores, 375 schools in 28 cities nationwide received assistance and support given in the form of school infrastructure, school facilities and scholarship.

**HERO GROUP**

**CSR INITIATIVE 2016**

**HEALTH**

**MOGI HERO**  
One month roadshow of MOGI (Mobil Gizi) HERO in Jabodetabek area reaching out to 27 schools and 78 Posyandu to commemorate National Nutrition Day. Collaborated with BPOM more than 10,000 beneficiaries received an education about balance nutrition, food safety and healthy food

**BLOOD DONATION**  
A regular program in Head Office and stores to engage the involvement of our employees to donate blood, in order to not only stay healthy but also to support and help others through Indonesian Red Cross

**KASIH**  
The third year of KASIH program, focus on advancing cadre competencies. More than 1760 beneficiaries and 550 cadres in 110 Posyandu in 10 subdivision all over Indonesia.

**POSYANDU SKILL LIFE SKILL MANAGEMENT SKILL**

**HERO GROUP**

**BIOGAS (WASTE MANAGEMENT)**

As one form of waste management, the results Biogas program is used by SMEs as fuel for cooking, and as an organic fertilizer plant that comes from the dredges of the biogas process.

**GIRAS (GIANT PEDULI BRANTAS)**

A green action program for Das Brantas upstream ecosystems by planting trees, public facilities, and training of trainer for communities.

**PLASTIC BAG CAMPAIGN**

A photo competition through social media to support government green programs. Themed "Reducing plastic waste" hopefully this campaign will change the customer habits.

**ENVIRONMENT**

**CSR INITIATIVE 2016**

**REFORESTATION**  
**PUBLIC FACILITY SUPPORT**  
**COMMUNITY TRAINING**

**7,080 KG ORGANIC WASTE RECYCLE**  
**200,000+ FISHES**  
**7500 PLANT SEEDS**

**CARE TO SHARE**

Environment action should also consider the balance of aquatic ecosystem. Supporting a million fish scattering program, held on Tasikard lake with SD Pamarian students. In the same time, we also give a school facilities equipment and share some journalism skill to them.

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**CSR INITIATIVE 2016**

**ECONOMIC EMPOWERMENT**

**DIRECT FARMING**

After succeed with UNPAD and launched co-branding KATATA with the farmers in Pengalengan, HERO Group direct sourcing program signed MOU with IPB to absorb fresh product from farmers in Bogor. While in September 2016 we are expecting to sign another MOU with UGM as we already absorb products from farmers in Ngablak, Magelang to our stores in Jogyakarta areas.

**221,500++ COMMODITIES QUANTITY**

**IDR 2.7++ BILLION VALUE**

**57 ITEMS**

**SHARELEBRATION**

**CHARITY**

SHARELEBRATION, a theme of 45th anniversary of HERO Group, is a way of sharing happiness with the children from Yayasan Sayap Ibu Bintaro by donating an ambulance and holding a "BERANI BERIMPI" musical drama for loyal customer.

**45 years of HERO Group**  
BANGGA MELAYANI INDONESIA

**HERO Group**

**guardian**

**FREE MEDICAL CHECK UP**

On March 2016, Guardian pharmacist held free medical check up and health consultation. Medical check up includes blood pressure, glucose and general check up. Beneficiaries are community from Jatinangor & Cipancing.

**PENGOBATAN GRATIS**

On January 27<sup>th</sup> and February 5<sup>th</sup>, Guardian Employees involve in Posyandu program at Jurang Mangu Timur.

**YOGA CLASS**

Held on 07th August in Ubud, Guardian invite loyal customer and surrounding communities for 1.5 hour yoga class led by local instructor, followed by 6 hour free medical check up for 250 participants in surrounding communities.

**HERO Group**



## Financial Performance First Half 2016

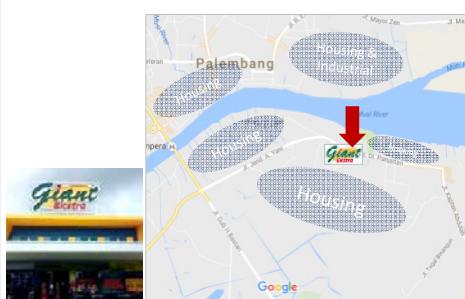
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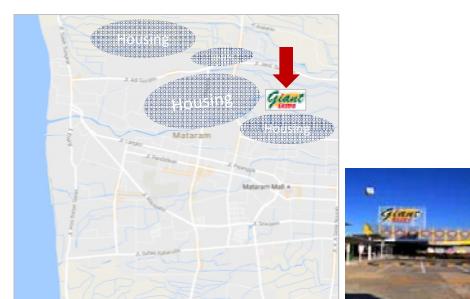
## New Store: Giant Ekstra Palembang & Lombok

- ✓ Two Giant Ekstra stores located in Plaju and Mataram
- ✓ Huge opportunity shown by high density and low penetration of hypermarket
- ✓ Total stores size of ± 13,600 sqm
- ✓ Investment on two stores amounted more than IDR 100 Bio
- ✓ Promising future development in both areas

Giant Ekstra Plaju - Palembang



Giant Ekstra Gegutu - Lombok



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## Store Counts

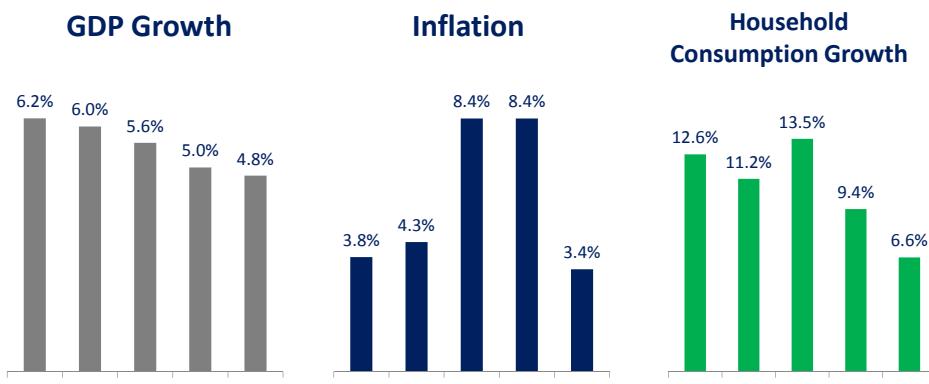


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## Weaker GDP and Declining Consumption Trend

Lower GDP growth and inflation rate show country's slowing economy. Household consumption has shown declining trend in the past years

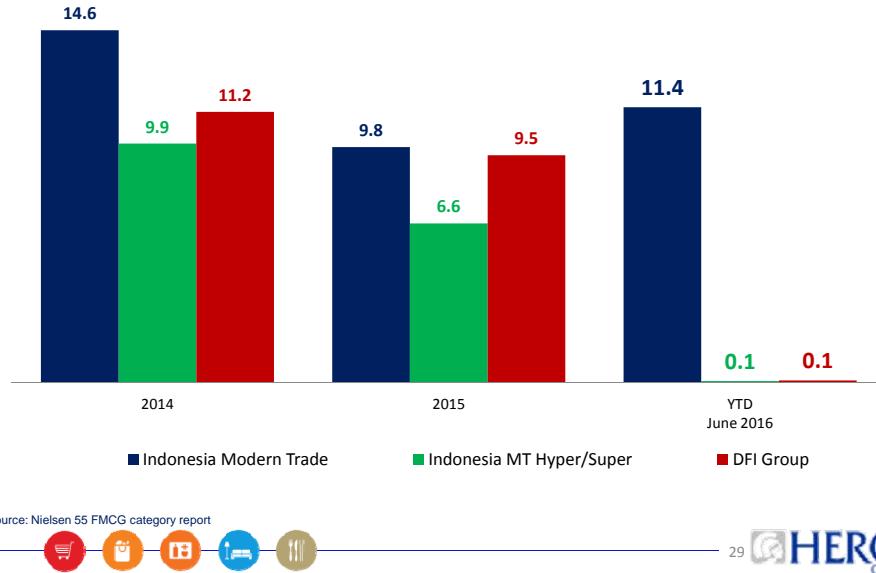


Source: World Bank

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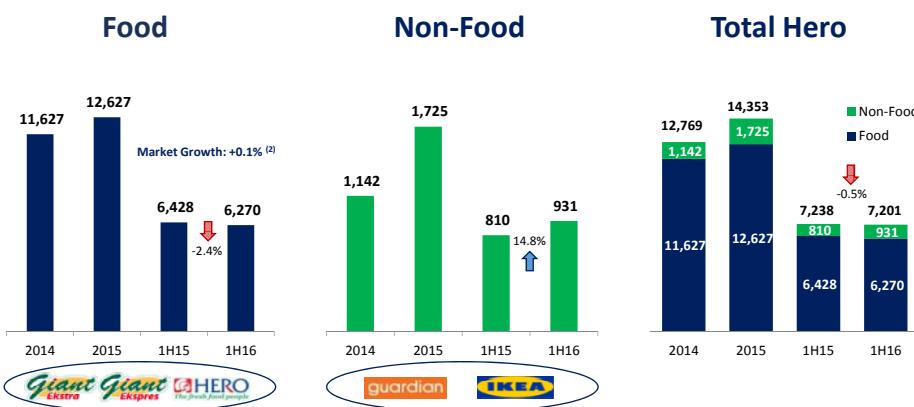
## Hyper/Super Format are Under Pressure

Drop in super/hyper format was due to shifted spending behaviour to mini market format



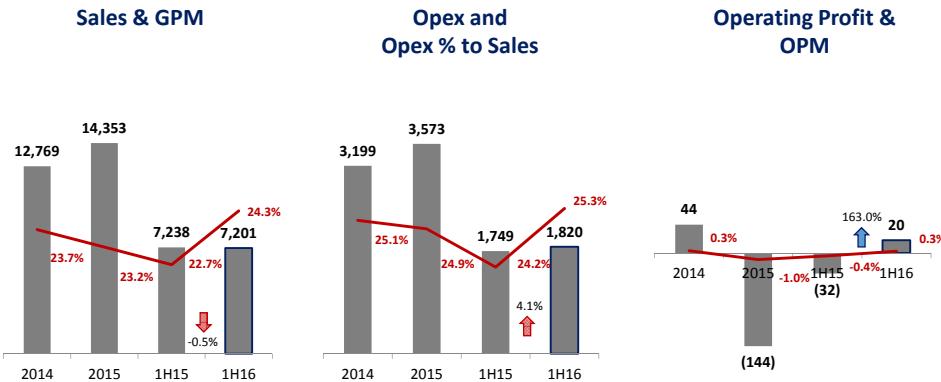
## Food Operation is Still Facing Challenges <sup>(1)</sup> in IDR Bio

Food segment was impacted by both weak like-for-like sales and store closures. The decline in Food was only partially offset by Health and Beauty and IKEA



## Significant Improvement in Profit <sup>(1)</sup> in IDR Bio

Operating profit shows significant improvement from net loss recorded last year



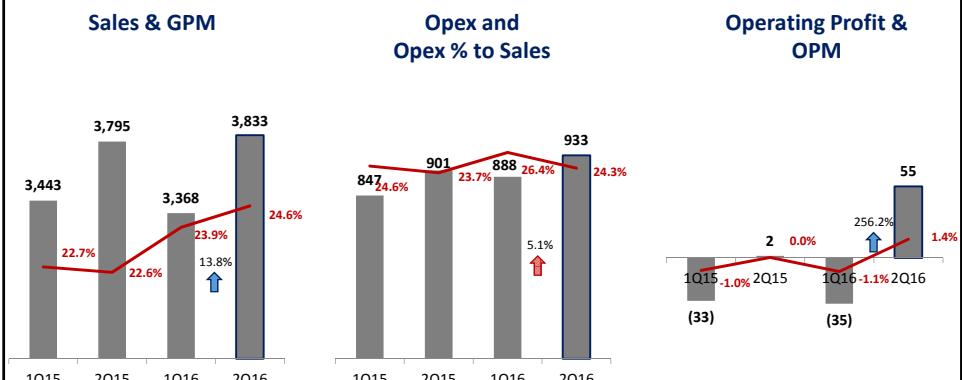
(1) Excludes discontinuing operation as shown in financial statement



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## Earlier Lebaran and Improved Margin Boosted PT Hero results <sup>(1)</sup> in IDR Bio

Improvements in sales and profitability in the second quarter



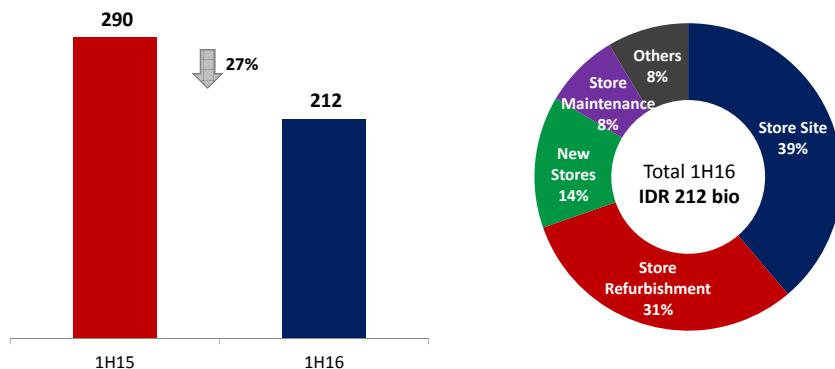
(1) Excludes discontinuing operation as shown in financial statement



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## Capital Expenditure 1H16 IDR Bio

Selective investments on potential store sites, new stores, and store refurbishment

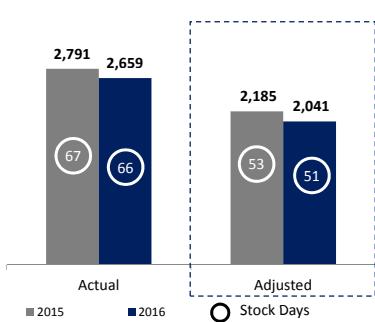


33 HERO Group

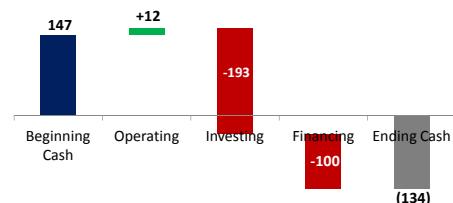
## Further Improvement in Stock in IDR Bio

Increasing stock and net debt position in June 2016 was due to preparation for Lebaran month

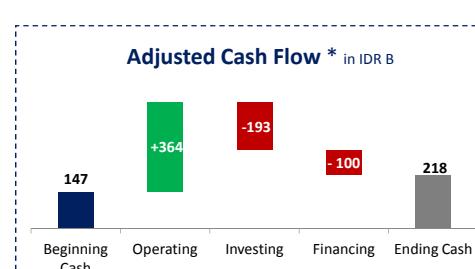
**Stock Position\*** in IDR B



**Cash Flow** in IDR B



**Adjusted Cash Flow \*** in IDR B



\*Adjusted stock position and cash flow, excluding the impact of Lebaran month preparation

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## Starmart Update



- ✓ Rationalisation program started in 2015 and still on going
- ✓ As per Jun 2016, 54 store were closed or transferred to FamilyMart
- ✓ The remaining 30 stores will be fully closed or transferred before the end of the year
- ✓ The whole rationalisation project has positively impacted Hero's financials



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## Hero Group 1H16 Result

	1H15 IDR M	1H16 IDR M
<b>Net Revenue</b>	7,237,957	7,201,025
<b>Cost of Revenue</b>	(5,598,206)	(5,454,426)
<b>Gross Profit</b>	<u>1,639,751</u>	<u>1,746,599</u>
Operating Expenses	(1,748,636)	(1,820,480)
Finance Costs	(14,872)	(8,768)
Finance Income	1,684	1,488
Other Income - net	<u>97,975</u>	<u>100,546</u>
<b>Profit/(loss) before income Tax</b>	<u>(24,098)</u>	<u>19,385</u>
Income tax benefit	20,957	7,630
<b>Profit/(loss) for the period from continuing operations</b>	<b>(3,141)</b>	<b>27,015</b>
<b>Loss for the period from discontinued operations</b>	(28,450)	(7,111)
<b>Profit/(Loss) for the period</b>	<b>(31,591)</b>	<b>19,904</b>

Improved profitability driven by better margins and lower loss from discontinued starmart operations



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guardian

Giant

IKEA

## Question and Answer



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## Thank You



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